

AGENDA ITEM: 10 Pages 44 – 71

Meeting	Cabinet Resources Committee
Date	7 th November 2011
Subject	Adults' and Children's Services contracts
Report of	Deputy Leader of the Council and Cabinet Member for Resources and Performance Cabinet Member for Education Children and Families Cabinet Member for Adults
Summary	The report highlights relevant aspects of current contracting for social care and Special Educational Needs ("SEN"). It identifies contracts with Providers which need to be regularised and seeks waivers from relevant Contract Procedure Rules to enable this. It further seeks authority to extend a number of Children's and Adult Social Care contracts.
Officer Contributors	Mick Stokes, Assistant Director of Commercial Assurance Val White, Assistant Director of Policy, Performance and Planning - Children's Services Eryl Davies, Head of Strategic Commissioning and Supply Management, Adult Social Care and Health
Status (public or exempt)	Public, with separate exempt report
Wards affected	All
Enclosures	Appendix A – Schedule of existing Children's Services contractual arrangements requiring regularisation Appendix B – Schedule of existing Adults contractual arrangements requiring regularisation Appendix C – Schedule of Children's Service support contracts requiring renewal or extension. Appendix D – Schedule of Adults social care contracts requiring renewal or extension Appendix E – Contract Procedure Rules in respect of which waivers are sought

For decision by Cabinet Resources Committee

Function of Executive

Reason for urgency / Not applicable
exemption from call-in

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1. RECOMMENDATION

1.1 That the Committee agree to:

- (i) waive the Contract Procedure Rules (“CPRs”) identified in Part 1 of Appendix E in respect of Adults’ and Children’s services;
- (ii) authorise the Council to regularise contractual relationships with existing Providers, identified in Appendices A and B of the exempt report (the Existing Contracts);
- (iii) waive the CPRs set out in Part 2 of Appendix E for Adults’ and Children’s Services, to authorise a limited extension of those existing arrangements set out in Appendices C and D (the Existing Contracts Requiring an Extension of Time); and
- (iii) waive the CPRs set out in Part 3 of Appendix E for Adults’ and Children’s services until the 31st of May 2012.

2. RELEVANT PREVIOUS DECISIONS

2. Audit Committee at its meetings on 16th June 2011 and 6th September 2011 reviewed and agreed the Procurement Controls and Monitoring Plan produced following the comprehensive review of the Council’s contract monitoring arrangements.

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

3.1 The regularisation of contracts and the efficient handling of placements, going forward, will progress the three priorities of the Council’s Corporate Plan:

- Better services with less money – through efficient procurement and contract management, including reduction of administration costs associated with placements.
- Sharing opportunities, sharing responsibilities - Service users and their families, as well as the council, will be clear about the terms which govern the placements of service users with providers and therefore be better able to monitor the day-to-day service being provided.
- A successful London suburb – by providing a range of quality services which enhance the council’s reputation with local families and the community.

4. RISK MANAGEMENT ISSUES

4.1 There is a significant reputational risk attached to failure to regularise existing contractual relationships within the timescales presented to the Audit Committee. Waivers of the CPRs are being sought in order to secure authority to expedite regularisation and thereby, mitigate this risk.

4.2 There is a risk that where the value of a contract exceeds the EU threshold (including where the value is calculated, annually, rather than over the lifetime of the contract), a challenge could be brought against the council. However, these services are largely Part B services (of little cross-border interest) and as they are reactively, rather than proactively, procured, this risk is considered to be low. In addition, steps are being introduced to subject the contracts to relevant advertising.

- 4.3 Looking forward if the, requested, waivers are not granted, there is a significant risk that Children's and Adults Social Services will be unable to meet the needs of service users in accordance with the council's statutory obligations.
- 4.4 Waiver of the requirements for Performance Bonds, Parent Company Guarantees and Liquidated Damages provisions carries a risk that in the event that the Contractor defaults, the council's remedies will be limited to those directly against the contractor, rather than being able to call upon a Performance Bond or Parent Company Guarantee. This risk will be mitigated by making contractual provision allowing the council to offset against sums due to the contractor.
- 4.5 Despite the absence of formal compliant contracts procedures are in place to ensure safeguarding of vulnerable adults. Due to the volume and complexity of contracts and to ensure proportionality, there is an ongoing risk assessment across the department to determine priorities for monitoring and intervention. In summary safeguarding arrangements are as follows:
- 4.5.1 All contracts and spot purchasing arrangements include safeguarding requirements and compliance with local multi-agency procedures overseen by Safeguarding Board;
- 4.5.2 All individual service users receive a minimum annual review scheduled by Care Services Delivery;
- 4.5.3 Quality alerts are reported to contracts team with separate mail boxes for each category of provision which are followed up with referring agent and supplier;
- 4.5.4 A suspension policy has recently been approved for third party providers commissioned by Adults Social Care & Health and this will become embedded in the contract management processes.
- 4.5.5 In the case of the Children's Service, SEN and Social Care providers are visited by officers prior to a placement being made. Statutory social care visits and information gathering is undertaken in line with the child's care plan for every placement and is used to inform either the SEN Annual review or the Looked After Review.

5. Waiver of Contract Procedure Rules

5.1 Existing Contracts

- 5.1.1 Waiver of the rules as set out in Part 1 of Appendix E is required to retrospectively authorise the regularisation of the existing contractual relationships set out in Appendices A and B ('Existing Contracts')

5.2 Existing Contracts which require an extension of time

- 5.2.1 Waiver of the rules, set out in Part 2 of Appendix E, is required to enable extension of the contract period relating to Existing Contracts which are due to expire imminently.

5.3 Interim Arrangements

- 5.3.1 The temporary waiver of the rules as set out in Part 3 of Appendix E is required to authorise the council to procure and enter into social care and SEN contracts until such time as amendments to the Contract Procedure Rules are made to take account of the, particular nature of Adults and Children's Services.

5.4 Calculation of Contract Value

5.4.1 In calculating the value of a contract the present CPR requirement is to aggregate the value of the contract over the, anticipated, contract period (including possible extensions). As packages for social and personal care (including SEN) often have no definable end date, authority is sought to use the annual contract value.

5.5 Authorisation to enter into contracts

5.5.1 The budget lines contained in the approved Budget for 2011/12, do not itemise in sufficient detail the expenditure on particular Social Care and SEN contracts so as to provide the necessary authority to the respective Director to Authorise and Accept such contracts.

5.5.2 Save for contracts exceeding the value of £1m a temporary waiver of CPRs is sought to enable the, respective Director or Assistant Director or a Head of Service for Adults' and Children's Services to Authorise and Accept SEN and social care contracts for Adults and Children.

5.6 Sealing

5.6.1 CPRs require all contracts with a value of £156,422 or above to be sealed unless the Assistant Director – Legal directs otherwise.

5.6.2 The main 'framework' contract with each Provider will be executed by sealing. Authority is sought herein, for each Individual Placement Agreement/Individual Funding Agreement entered into with these providers pursuant to the main 'framework' contract (with respect to individual service users), to be signed (without being sealed) by the respective Director or Assistant Director or a Head of Service for Adults' or Children's Services.

6. EQUALITIES AND DIVERSITY ISSUES

6.1 Pursuant to The Equalities Act 2010, public sector organisations have a responsibility to consider equality as part of every procurement.

6.2 The council is also under an obligation to have due regard to eliminating unlawful discrimination, advancing equality and fostering good relations in the contexts of age, disability, gender reassignment, pregnancy, and maternity, religion or belief and sexual orientation

6.3 This duty, also, applies to a person, who is not a public authority but who exercises public functions and therefore must, in the exercise of those functions, have due regard to the general equality duty. This includes any organisation contracted by a local authority to provide services on its behalf.

6.4 Implementation of the Procurement Controls and Monitoring Plan will ensure that the Council addresses any non-compliant contracts, taking action to ensure that all contractors comply with the general equality duty set out above

6.5 The Council's Equalities policy will also form part of the formal evaluation of all future providers' proposals. Any contracts will include explicit requirements fully covering the Council's duties under equalities legislation.

7. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

7.1 Procurement

The legal advice on procurement law is set out in paragraph 8 (Legal Issues)

7.2 Children's Service Finance, Performance and value for money

Areas	Number of Contracts (requiring regularisation) 2011-12	Anticipated spend (on contracts requiring regularisation) 2011-12	Total Contract 2012-13	Anticipated spend 2012-13
Children in care (CiC) placements	61	£6,737,501	71	£8,305,748
SEN placements	69	£5,458,266	75	£6,430,747
Children's support services for SEN and CiC	15	£2,164,662	18	£2,670,921
Total	145	£14,360,429	164	£17,407,416

Value for money

- 7.2.1 Value for money has been considered from the perspective of whether appropriate, fair, proportionate and compliant approaches have been followed in the procurement of services within the Children's Service.
- 7.2.2 Most historic placements and potentially future placements of children with SEN, or children in care, are made either on the direction of a court or Tribunal, to meet the individual needs of a child, or made in agreement with parents as set out in a statement of need. In these cases the procurement regime would not apply.
- 7.2.3 At present the Children's Service are developing procurement strategies to maximise the use of framework agreements wherever possible so that children are placed with providers that participate in the London Care Placements Framework Agreement or the National Association for Special Schools (NASS) Framework Agreement whose placement costs are negotiated annually.
- 7.2.4 Where providers are not part of a framework agreement, the Children's Service negotiates individual placement costs, seeking reductions on multiple placements. The ability of the Children's Service to drive value for money will be strengthened through the Council's participation in the West London Alliance, a partnership through which boroughs are utilising their joint purchasing power to negotiate better prices with providers of special educational needs, residential care and independent foster placements.
- 7.2.5 For the medium and long term future the Children Service:
- (i) will seek appropriate variations to the CPRs to take account of the particular nature of children's services; and
 - (ii) in conjunction with the Corporate Procurement Team, set up (on the Council's website) its own framework agreement (with eligible providers) to incorporate the

Council's written standard terms and conditions of contract which will apply to all social care and SEN call-off contracts.

- (iii) will seek appropriate variations to the CPRs to take account of the particular nature of children's services; and
- (iv) in conjunction with the Corporate Procurement Team, set up (on the Council's website) its own framework agreement (with eligible providers) to incorporate the Council's written standard terms and conditions of contract which will apply to all social care and SEN call-off contracts.

7.3 Adults Service Finance, Performance and value for money

Areas	Number of Contracts (requiring regularisation) 2011-12	Anticipated spend (on contracts requiring regularisation) 2011-12	Total Contract 2012-13	Anticipated spend 2012-13
Adult Residential and Nursing Care	350	£40,812,320	351	£47,202,249
Adult Supported Living & Housing Related Support	57	£8,494,172	112	£12,728,680
Home and Community Support, Day Care, other Community Services	56	£2,217,880	111	£18,374,778
Total	463	£51,524,372	574	£78,305,707

7.3.1 Appendix B shows contracts requiring regularisation (£51,524,372) and Appendix D shows contracts that require extension (£53,627,222). Not all contracts in Appendix B require extension (£2,217,880) and not all contracts in Appendix D require regularisation (£4,203,717). 407 contracts require both regularisation and extension as shown in the table below.

Contracts	Number of contracts	Anticipated spend (on contracts requiring regularisation/ compliant contracts) 2011-12
Contracts requiring extension and regularisation	407	£49,306,492
Compliant contracts that require extension	56	£4,320,731
Total	463	£53,627,222

7.3.2 Value for money has been considered from the perspective of whether appropriate, fair, proportionate and compliant approaches have been followed in respect of procurement of services in Adult Social Care and Health. Social care purchasing is generally categorised as part B services under the Public Contracts regulations 2006 and limited procurement rules apply. If the value of the purchase is under the threshold (currently £156,442) the main requirement is to demonstrate that a fair procurement process has been followed.

7.3.3 To reduce any risk of poor value for money, due to case by case placement purchasing, Adults Services will, also, develop procurement strategies to maximise the use of framework agreements where possible.

7.3.4 Adult Social Care and Health regularly benchmarks fees and rates against regional and nationally procured data sets on the market for example the PSSEX data, Audit Commission data and through the North London Strategic Alliance and West London Alliance. Performance monitoring is carried out on all placements and packages either individually via client review or through established scheduled contract monitoring arrangements and, where high risk is identified, via unscheduled spot checks. Regular liaison is in place with the Care Quality Commission (for registered services only) to share market intelligence and act accordingly.

8. LEGAL ISSUES

8.1 Social care services fall within Part B of Schedule 3 of The Public Contracts Regulations 2006 (SI 2006/5) (as amended) (“the Regulations”). These Regulations implement the, relevant, European Directive into domestic law.

8.2 Because social care services fall within Part B, they are not subject to the full European procurement regime. Where the contract value is above the, relevant, EU threshold (£156,442 – until January 2012), subject to 8.4 (below) the contract must be subject to a minimum level of advertising.

8.3 In addition, the Treaty principles of transparency, fairness and non-discrimination, also, apply to social care contracts.

8.4 Where placements are made on the direction of a tribunal and, consequently, the council is required by law to enter into a contract with a particular provider; or where placements

are made on the basis of parental choice, exemptions in the procurement rules will apply with the result that the contract will not need to be advertised.

8.5 Otherwise, in order to meet the requirements, referred to in paragraphs 8.2 and 8.3 (above) contracts should be advertised on the council's website.

8.6 With respect to the temporary waiver of Rule 3 (Calculation of Contract Values) and parts of Rule 6 (Tendering Requirements), which are being sought, it is the view of the in house legal team that due to:

- (i) the short period of time during which the temporary waivers shall apply;
- (ii) the fact that most of the social and SEN contracts that the Council will enter into in the short term are exempt from the application of the procurement regime;
- (iii) low likelihood of any interest coming from economic operators based in other Member States: and
- (iv) and the nature of the social care market and the economic operators involved in the social care market

the risk of a challenge on these contracts is low.

9. CONSTITUTIONAL POWERS

9.1 The Constitution, Part 3, Section 3.6 sets out the functions of the Committee

9.2 Section 5.8 of the Contract Procedure Rules enables a Cabinet Committee to waive the requirements of the Contract Procedure Rules if satisfied that the waiver is justified because:

9.2.1 the nature of the market for the works to be carried out or the supplies or services to be provided has been investigated and is demonstrated to be such that a departure from the requirements of Contract Procedure Rules is justifiable; or

9.2.2 the contract is for works, supplies or services that are required in circumstances of extreme urgency that could not reasonably have been foreseen; or

9.2.3 the circumstances of the proposed contract are covered by legislative exemptions (whether under EU or English Law); or

9.2.4 there are other circumstances which are genuinely exceptional

9.3 This report seeks waivers on the basis of 9.2.1 9.2.3 and 9.2.4, above. The timescale required to comply with the recommendations of the Audit Committee Procurement Controls and Monitoring Plan cannot be achieved without this waiver.

10. BACKGROUND INFORMATION

10.1 A comprehensive audit of the council's contracts and procurement processes was carried out earlier this year and identified a significant number of contractual relationships requiring regularisation.

10.2 Over the years, not all purchasing and contracting activity which, on a day-to-day basis, secures on going care and support services for vulnerable adults and children has been subject to a formal procurement process because, in the case of the Children's Service, placements are made either on the direction of a court or Tribunal, to meet the individual needs of a child, or made in agreement with parents as set out in a statement of need. For Adults, procurement has often been on a case by case basis to secure urgent or

timely care/support for individuals to allow the council to fulfil statutory duties and where external factors such as user choice or legal requirement have influenced choice of provision.

- 10.3 Weight has been given to the welfare of children and vulnerable adults, currently in receipt of a service, whose needs have been defined as requiring a personalised care package and where a change of contract would create unacceptable risk to the service user and/or where the nature of the service is highly specialised. In order to enable regularisation of, existing, contractual arrangements to sustain these placements the waivers which are identified below, are required. The arrangements to which these waivers would apply are set out in Appendices A and B.
- 10.4 Support services for vulnerable children are set out in Appendix C. Waiver of the CPRs, identified below, will enable regularisation of existing spend until new procurement activities have been completed. For the Children's Service support arrangements this is anticipated to be complete by April 2013.
- 10.5 For Adult Social Care and Health, Appendix D outlines residential and nursing contracts that require an extension to allow time for full market accreditation, a range of supported living contracts and time for a full market test and the award of a framework contract.
- 10.6 A review of the Contract Procedure Rules to make provision for the specialist nature of commissioning by Children's and Adult Social Care and Health for services to meet the individual needs of children and adults, will be included in a the preparation to the special constitutional review committee.

11. LIST OF BACKGROUND PAPERS

11.1 None.

Legal – JEL

CFO – JH/MC

Appendix A

This appendix sets out a schedule of existing Children's Services contractual arrangements requiring regularisation.

Providers
Children's Social Care
Anchor
Apple Orchard
Archway Care Ltd
Banya
Barford Pk Hse (Claybrooke Cottage School)
Barn Owl Residential
Broomhayes School
By The Bridge
Caldecott Foundation
Capital Care & Foster
Capital Children's Services Ltd
Capstone Foster Care (South West) Ltd
Care UK childrens Services
Children First Fostering Agency
Children of Colour
Chrysalis Care
Cruckton Hall School
Ethelburt Specialist Homes
Families For Children
Five Rivers
Following Whispers
Foster Care Associates Ltd
Fostering Options
Fostering Solutions
Greater London Fostering
Heath Farm
High Close School
Hillcrest
Hillfields Residential Unit
Horizon Fostering Services
Hythe House Support Ltd
ISP
Jamma Umoja
Kasper
Keys Childcare
Kindercare
Kingdom Care
Link Fostering
Lioncare Ltd
Meadoway
Motivations
Mulberry Bush School
National Fostering Agency
Next Step Fostering
Nexus Fostering Limited

Providers
Orange Grove
Phoenix Futures
Rainbow Fostering
Rishana Homes
Safehouses Fostering
Sankofa Care Fostering Services
Stone Soup Care
Sunbeam Fostering
Supported Fostering Services
Tact
The Beeches
Time For Children
Turning Point
Ty Connections
Vitality Fostring Agency
Xcell 2000
Social Care SubTotal
SEN
Abingdon House
Academy for Kids
Aldenham School, Borehamwood
Alderwasley Hall School
Annemount School
Baldon House
Beis Soroh Schneirer Primary
Belmont School, Mill Hill
Beth Jacob Grammar School for Girls
Cruckton Hall School
Davies Laing & Dick College
Dawn House
Egerton Rothesay
Fairley House
Grimsdell Pre School
Haberdashers' Aske's School for Girls
Hendon Preparatory School
High Close
Hillingdon Manor School
Immanuel College
Insights Education Centre
International Community School
Kerem House School
King Alfred School
Kisharon
Little Angels Pre-Prep School and Day Nursery
Loddon School
Lon Ctre for Child with CP Queenswell Jnr
London Centre for Children with Cerebral Palsy
London Jewish Girls' High School
Mary Hare Grammar (Berks)
Meldreth House

Providers
Menorah Grammar
Menorah Grammar Darchei Noam Centre
Menorah High School for Girls
Moat School (The)
More House (Farnham)
Nancy Reuben Primary
Nightingale Day Nursery
NW London Ind. Special School (TCES)
Norwood (Buckets & Spades)
Oak Hill Montessori / Livingstone
Palmers Green High School
Parayhouse
Pardes House Grammar
Prior's Court School
Purbeck View School (Cambian)
Radlett Lodge (Day)
Red Balloon Learner Centre, Harrow
Salcombe Preparatory School
Southover Partnership School
Spring Hill School
St Christopher School
St Mary's Wrestwood Children's Trust
St. Martin's School (Mill Hill)
St. Mary's (NW3)
Step by Step Montessori
Tadley Horizon
Talmud Torah Tiferes Schlomo
TCES
The Mount School (Mill Hill)
The North London International School
The Tavistock Children's Day Unit, Gloucester Hse
The Wing Centre, Bournemouth
Torah Vodaas School
TreeHouse
Treloar School
Wellgrove School
Wisdom Primary & Secondary School

NB. Some providers have multiple service users and/or care homes. Equally, contractual values may vary due to changes in service users' level of need, leading to a revised care package which may result in an increased or decreased cost. Life expectancy of service users receiving care packages also impacts on the contractual values.

Appendix B

This appendix sets out a schedule of existing Adults Social Care contractual arrangements requiring regularisation.

Name of Contractor/ Supplier

Abbey Ravenscroft Park Ltd
Abbots Care Limited
Acer Healthcare Ltd
Ach London Ltd
Action On Hearing Loss
Adepta
Adepta (Qeqmrc)
Agudas Israel Housing Ass.
Ala Ltd
Alicia Nursing Home
All About Care Ltd
Allied Care Ltd
Alzheimers Society (Barnet)
Anne Wall Ctr (Sense)
Anycra Healthcare Ltd
Applejacks
Arbours Association
Arundel Care Svices
Ashdown
Aster Healthcare
Avante Partnership
Avery Healthcare Group
B S Social Care
B&M Care
Barchester Healthcare Ltd
Barnet Nhs
Barnet Supported Living
Baytree Community Care
Bedfordshire County Council
Blake College Ltd
Brixworth Nursery Farm
Brookdale Healthcare Ltd
Brookvale
Brothers Of Charity
Broughton House College
Brownlow Enterprises Ltd
Buckinghamshire County Council
Buckland Care Ltd
Bupa Care Homes
Camden Society
Camphill Community
Camphill Trust
Care Management Group
Care Management Group Ltd
Care Principles Ltd
Care Uk

Name of Contractor/ Supplier

Caretech Community Services
Caretech Community Services Ltd
Caretech Ltd
Caring Homes Group
Carmen Lodge
Cartref Care Home Ltd
Catherind Lodge Ltd
Cedar Court (Mencap)
Cedar House Company Ltd
Central & Cecil Housing Trust
Chaplin Care Ltd
Chatsworth Care
Choice Care Group
City Of Westminster
Clovelly House Res. Home Ltd
Community Care Solutions Ltd
Community Housing Association
Complete Care Services Ltd
Conifers Nursing Home
Connifers Care Ltd
Consensus
Court Cavendish
Creative Support
Cygnet Ltd
Cypriot Elderly And Disab Group
Dana Care Ltd
Danygraig Nursing Home
Daughters Of The Congregation
Deaf Blind Uk
Delrow House (Camphill)
Dh Homecare
Dillon Care Ltd
Dimensions Ltd
Diorama Studio Upstairs
Dr French Memorial Home Ltd
Eastside House Care Home
Ecg Homes
Eleanor Palmer Trust
Elizabeth Fitzroy Support
Elizabeth/Roberto House
Elmhurst Residential Home Ltd
Epilepsy Society
Equality Housing
European Care Ltd
Fairburn House
Farrington Care Homes Ltd
Federation Of Jewish Services
Finbond Ltd
Forest Healthcare
Four Seasons Healthcare
Freeway Trust
Freeways

Name of Contractor/ Supplier

Friends Of The Elderly
Friern Residential Care Home Ltd
Gabriel Court Residential Home
Gentle Hands Care Agency
Glen Care Group
Glenholme Mental Healthcare Ltd
Gloucestershire Group Homes
Goldcare Future Management Ltd
Goring Care Homes Ltd
Gratwich House Rest Home
Greek & Greek Cypriot Centre
Green Trees
Hagger Linda
Hallmark Healthcare
Hamilton House (Scope)
Harrow Borough Council
Headway
Hebron Trust
Heritage Care
Hertfordshire County Council
Hft
High Gable House
Hill Green
Hill Green Supported Living
Hillgreen Care
Hilton Care Service
Hilton Lodge
Hoffman Foundation For Autism
Holly Care Group
Home Farm Trust
Honister
Hospitaller Order Of St. John
Hospitiliar Order Of St John
House Martins Care Ltd
Huskards New Care Ltd
Independence Homes Ltd
Insight Specialist Behavioral Spec
Ipop (Inclusive Play Project)
Islington Outlook (St. John's)
Janith Homes Ltd
Jeesal Residential Care Ltd
Jemini Response Ltd
Jewish Care
Jigsaw Creative Care
Kensington Care Ltd
Kilcullen Homes Ltd
Kingsbury Manor Day Centre
Kingsley Healthcare
Kisharon
Kisharon Management Comittee
Lancam Nursing Care Ltd
Langdon Community

Name of Contractor/ Supplier

Leo Baeck Housing Association
Leonard Cheshire Disability
Leonard Sainer Day Centre
Lewis W Hammerson Memorial
Lifestyle Care Plc
Lifeway Community Care Ltd
Little Sisters Of The Poor
Littledene House
Livability
Local Authority Trading Compa
Long Furrows Care Group
Macintyre Care
Macneil Ltd
Magicare Ltd
Maison Moti
Marilyne Lodge
Mch Society Ltd
Md Homes
Meera Nursing Home Ltd
Mencap
Methodist Care
Mha Care Group
Middlefield Manor (Nas)
Minster Care
Ml Homes Ltd
Mmcg Ltd
Modus Care Ltd
Nadja Hartwig
National Autistic Society
New Century Care
Nightingale House
North London Care Services Ltd
Norwood 1 Woodlock Dell Avenue
Norwood 94 Station Road
Norwood Homecare
Norwood Ltd
Norwood Ravenswood Ltd
Not Recorded
Notting Hill Housing
Novalist Trust Ltd
Oakfield Ltd
Oakhouse Care Services
Oakmere Day Centre (Caretech)
Olney Care Homes
Optimal Living (Luton) Ltd
Orris Residential Homes Ltd
Owen & Owen Retirement Ltd
Oxenden Care Home
Parklands Nursing Home
Pashun Care Homes Ltd
Pashun Outreach
Paulmay Residential Care Home

Name of Contractor/ Supplier

Peaceform Ltd
Platinum Health Resources Ltd
Platinum Healthcare
Priory Group
Private Family Owned
Prospects Staff Bureau
Purbeck Care Ltd
Quality Housing & Social Care
Quantum Care Ltd
Rainbow Homes Ltd
Randstad Care
Raphael Medical Centre
Reach Ltd
Real Life Options
Richmond Fellowship Trust
Robert Owen Communities
Roland Res Care Homes Ltd
Rosemere Care Homes Ltd
Royal Mencap
Royal School For Deaf Children
Runwood Homes Plc
Rushcliffe Care Ltd
Salisbury Care Ltd
Sanctuary Care Ltd
Scimitar Care Hotels Ltd
Scope
Scottish Autism
Self Unlimited
Sense
Sense Day Centre
Service To The Aged
Seva Care Ltd
Sfi Group Home
Sgsl Ltd
Shine Partnership Ltd
Silver Springs Rch Ltd
Simeon Care For Elderly Ltd
Sisters Of Charity
Sisters Of Nazareth
Skills Development Centre
Sneh
Solor Care Group
Somali Carers Project
Sonesta Nursing Home Ltd
Southdown Housing Association
Spanish & Portuguese Jews Home
Springdene
Springdene Nursing & Care Home
St David's Care - Community
St Josephs Pastoral Centre
St Marks Day Service
St Vincent's Hospital

Name of Contractor/ Supplier

St.Albans Mencap
Stargate Partnership Ltd
Step Consultants
Suncare Recovery
Suncare Recovery Ltd
Sunflower Healthcare
Sunridge Housing Association
Tamarisk Trust
The Actors Charitable Trust
The Banyan Centre
The Convent Of St Marys
The Disabilities Trust
The Extra Mile Care Company
The Frances Taylor Foundation
The Gannon Family Partnership
The Grange
The Grange Centre
The Hollies
The Kingsdowne Society
The Larches Trust
The Limes
The Nelson Trust
The Opportunity Centre
The Regard Partnership
The Regard Partnershp
The Shaw Trust
The Stables
The Trustees - Woodside Home
The Well House
Themi Care Ltd
Theryes College And Community
Thorndene Ltd
Thoughts Of Others Ltd
Tlc Group
Torrington Homes Ltd
Townsend Life Care Ltd
Tracscare
Trial Link Ltd
Tudor Lodge
Unique Care Services
Villa Scalabrini Trustees
Voyage Care
Voyage Care Services
Walsingham
Waterfall House Ltd
Wealden Day Centre (East Essex)
Westgate Healthcare Ltd
Willow Care Homes Ltd
Willow Community Care Ltd
Woodberry Housing
Woodfield House
Woodland Villa Care Home

Name of Contractor/ Supplier

Yad Voezer

Young Foundations

Total

NB. Some providers have multiple service users and/or care homes and therefore may have multiple contracts. Equally, contractual values may vary due to changes in service users' level of need, leading to a revised care package which may result in an increased or decreased cost. Life expectancy of service users receiving care packages also impacts on the contractual values.

Appendix C

This appendix details the schedule of Children's Service support contracts requiring renewal or extensions.

Providers	Service description
Mapledown School	After school provision
Barnet Primary Care Trust	Speech and Language Services
Hendon School	Visually Impaired Service
Norwood - BINOH	Speech and Language Services
LBB Harrow	Out of hours duty service
Barnet Enfield & Haringey Mental Health Trust	Child and adolescent service and post adoption counselling service
London Borough of Haringey	Adoption Service
Forward 4 Families	safeguarding conference
Fast minutes	safeguarding conference
Care Angels International	Personal Care assistant agency SEN
Oak Lodge School	outreach
Mapledown School	outreach
Northway School	outreach
Oakleigh School	outreach
Oakleigh School.	preschool provision

NB: Contractual values may vary due to changes in service users' level of need, leading to a revised care package which may result in an increased or decreased cost. Life expectancy of service users receiving care packages also impacts on the contractual values.

Appendix D

This appendix details a schedule of Adults Social Care contracts requiring renewal or extensions.

Name Contractor/ Supplier
Abbey Ravenscroft Park Ltd
Acer Healthcare Ltd
Ach London Ltd
Action On Hearing Loss
Agudas Israel Housing Ass.
Ala Ltd
Alicia Nursing Home
All About Care Ltd
Allied Care Ltd
Anycra Healthcare Ltd
Arbours Association
Arundel Care Srvices
Ashdown
Asra Greater London Housing Association
Aster Healthcare
Avante Partnership
Avery Healthcare Group
B&M Care
Barchester Healthcare Ltd
Barnet Homes
Barnet Mencap
Barnet Nhs
Barnet Supported Living
Baytree Community Care
Bedfordshire County Council
Brookdale Healthcare Ltd
Brookvale
Broughton House College
Brownlow Enterprises Ltd
Buckinghamshire County Council
Buckland Care Ltd
Bupa Care Homes
Camphill Community
Camphill Trust
Care Management Group
Care Management Group Ltd
Care Principles Ltd
Care Uk
Caretech Community Services
Caretech Community Services Ltd
Caretech Ltd
Caring Homes Group
Carmen Lodge
Cartref Care Home Ltd
Catherind Lodge Ltd

Name Contractor/ Supplier
Cedar House Company Ltd
Central & Cecil Housing Association
Central & Cecil Housing Trust
Chaplin Care Ltd
Chatsworth Care
Chinese Mental Health
Choice Care Group
Christian Action Housing Association
City Of Westminster
Clovelly House Res. Home Ltd
Community Care Solutions Ltd
Community Housing Association
Complete Care Services Ltd
Conifers Nursing Home
Connifers Care Ltd
Consensus
Court Cavendish
Creative Support
Cygnets Ltd
Dana Care Ltd
Danygraig Nursing Home
Daughters Of The Congregation
Day's And Atkinson's Almshouse Charity
Dillon Care Ltd
Dimensions
Dimensions Ltd
Dr French Memorial Home Ltd
Eastside House Care Home
Ecg Homes
Eleanor Palmer Trust
Elizabeth Fitzroy Support
Elizabeth/Roberto House
Elmhurst Residential Home Ltd
Epilepsy Society
European Care Ltd
Fairburn House
Farrington Care Homes Ltd
Federation Of Jewish Services
Finbond Ltd
Forest Healthcare
Four Seasons Healthcare
Freeway Trust
Freeways
Friends Of The Elderly
Friern Residential Care Home Ltd
Gabriel Court Residential Home
Glen Care Group
Glenholme Mental Healthcare Ltd
Gloucestershire Group Homes
Goldcare Future Management Ltd
Goring Care Homes Ltd

Name Contractor/ Supplier
Gratwich House Rest Home
Green Trees
Habinteg Housing
Hallmark Healthcare
Hanover Housing Association
Harrow Borough Council
Hebron Trust
Heritage Care
Hertfordshire County Council
Hft
High Gable House
Hill Green
Hill Green Supported Living
Hillgreen Care
Hilton Care Service
Hilton Lodge
Hoffman Foundation For Autism
Holly Care Group
Home Farm Trust
Homeless Action In Barnet
Honister
Hospitiliar Order Of St John
House Martins Care Ltd
Huskards New Care Ltd
Independence Homes Ltd
Insight Specialist Behavioral Spec
Janith Homes Ltd
Jeesal Residential Care Ltd
Jemini Response Ltd
Jewish Care
Jewish Community Ha
Jigsaw Creative Care
Kensington Care Ltd
Kilcullen Homes Ltd
Kingsley Healthcare
Kisharon
Kisharon Management Committee
Lancam Nursing Care Ltd
Langdon Community
Leo Baeck Housing Association
Leonard Cheshire Disability
Lewis W Hammerson Memorial
Lewis W. Hammerson Memorial Home
Lifestyle Care Plc
Lifeway Community Care Ltd
Little Sisters Of The Poor
Littledene House
Livability
Local Authority Trading Compa
Long Furrows Care Group
Macintyre Care

Name Contractor/ Supplier
Macneil Ltd
Magicare Ltd
Maison Moti
Marilyne Lodge
Mcch Society Ltd
Md Homes
Meera Nursing Home Ltd
Mencap
Methodist Care
Metropolitan Support Trust
Mha Care Group
Middlesex Association For The Blind
Minster Care
MI Homes Ltd
Mmcg Ltd
Modus Care Ltd
National Autistic Society
New Century Care
Nightingale House
North London Care Services Ltd
Norwood
Norwood Ltd
Norwood Ravenswood Ltd
Notting Hill Housing
Novalist Trust Ltd
Novas Scarman Group
Oakfield Ltd
Oakhouse Care Services
Olney Care Homes
Optimal Living (Luton) Ltd
Orbit Housing Association
Orchard Housing Society
Origin Housing
Ourre Residential Homes Ltd
Owen & Owen Retirement Ltd
Oxenden Care Home
Parklands Nursing Home
Pashun Care Homes Ltd
Paulmay Residential Care Home
Peaceform Ltd
Platinum Health Resources Ltd
Platinum Healthcare
Priory Group
Private Family Owned
Purbeck Care Ltd
Quality Housing & Social Care
Quantum Care Ltd
Rainbow Homes Ltd
Raphael Medical Centre
Reach Ltd
Real Life Options

Name Contractor/ Supplier
Retail Trust
Richmond Fellowship
Richmond Fellowship Trust
Robert Owen Communities
Roland Res Care Homes Ltd
Rosemere Care Homes Ltd
Royal Mencap
Royal Mencap Society Ltd
Royal School For Deaf Children
Runwood Homes Plc
Rushcliffe Care Ltd
Salisbury Care Ltd
Sanctuary Care Ltd
Sanctuary Housing Association
Scimitar Care Hotels Ltd
Scope
Scotscare
Scottish Autism
Self Unlimited
Self Unlimited
Sense
Service To The Aged
Seva Care Ltd
Sfi Group Home
Sgsl Ltd
Shaftesbury Housing Group
Shine Partnership Ltd
Silver Springs Rch Ltd
Simeon Care For Elderly Ltd
Single Homeless Project
Sisters Of Charity
Sisters Of Nazareth
Solor Care Group
Sonesta Nursing Home Ltd
Southdown Housing Association
Spanish & Portuguese Jews Home
Springdene
Springdene Nursing & Care Home
St David's Care - Community
St Vincent's Hospital
Stargate Partnership Ltd
Stroke Association
Suncare Recovery
Suncare Recovery Ltd
Sunflower Healthcare
Sunridge Housing Association
The Abbeyfield Society
The Actors Charitable Trust
The Convent Of St Marys
The Disabilities Trust
The Frances Taylor Foundation

Name Contractor/ Supplier
The Gannon Family Partnership
The Grange
The Grange Centre
The Hollies
The Kingsdowne Society
The Limes
The Nelson Trust
The Regard Partnership
The Regard Partnershp
The Thomas Watson Cottage Homes
The Trustees - Woodside Home
The Well House
Themis Care Ltd
Therises College And Community
Thorndene Ltd
Thoughts Of Others Ltd
Threshold Centre Ltd
Tlc Group
Torrington Homes Ltd
Townsend Life Care Ltd
Tracscare
Trial Link Ltd
Tudor Lodge
Umbrella
Unique Care Services
Villa Scalabrini Trustees
Viridian Housing
Voyage Care Services
Walsingham
Warden Housing Association
Waterfall House Ltd
Westgate Healthcare Ltd
Westlon Housing Association
Willow Care Homes Ltd
Willow Community Care Ltd
Willow Housing
Woodberry Housing
Woodfield House
Woodland Villa Care Home
Yad Voezer
Young Foundations

NB: Some providers have multiple service users and/or care homes and therefore may have multiple contracts. Contractual values may vary due to changes in service users' level of need, leading to a revised care package which may result in an increased or decreased cost. Life expectancy of service users receiving care packages also impacts on the contractual values.

WAIVER FROM CONTRACT PROCEDURE RULES

This appendix sets out the relevant Contract Procedures Rules that requiring waiving in order to regularise contractual relationships with Adult Social Care and Children's Service.

Part 1 (Existing Contracts)

Adults' and Children's Social Care Contracts and SEN Contracts

- a. Waiver of Rule 10 (Contents of Tender and Contract)

Adults' and Children's Social Care Contracts

- b. Waiver of Rule 7 (Social Care Contracts)

For Special Educational Needs (SEN) contracts only

- c. Waiver of Contract Procedure Rules 5.2 and 5.5 (Authorisation and Acceptance)
- d. Waiver of Contract Procedure Rules 6.1 - 6.6 and 6.9 – 6.15, Rule 8 and Rule 9 (Selecting Contractors)

Part 2 (Existing Contracts Requiring An Extension Of Time)

Adults' and Children's Social Care Contracts and SEN Contracts

- a. Contract Procedure Rule 5.6 (Extensions etc.)

Part 3 (Interim arrangements)

Adults' and Children's Social Care Contracts and SEN Contracts

- a. Contract Procedure Rule 3.1 (Calculation of Contract Values)
- b. Contract Procedure Rules 10.3.7 and 10.3.8 (Contents of Tender and Contract)
- c. Contract Procedure Rules 10.6 (Signing and Sealing)
- d. Contract Procedure Rules 7 and 10.8.8 (Gateway Reviews)

Adults' and Children's Social Care Contracts

- e. Contract Procedure Rule 7.2 (Social Care Contracts)

For SEN contracts only

- f. Contract Procedure Rule 5.2 (Authorisation)
- g. Contract Procedure Rule 5.4 (Acceptance)
- h. Contract Procedure Rule 6 (Selecting Contractors).